Ch.1 Financial Analysis		
Past Papers	Contents that are not tested yet	
SQ	Definition of Financial	
Limitations of Accounting Ratio	Management	
(16-Q1)	 Definition of Accounting Ratios, 	
	different types of Accounting ratios	
Case study	and the Aspects <u>respectively</u>	
Total Assets Turnover Calculation		
(15-Q7)	Role of Financial Management	
Factors affecting Total Asset	Major decisions and functions of	
Turnover (15-Q7)	financial management	
Aspects of Accounting Ratios		
(17-Q7)	• Calculations of :	
	Profitability Ratios	
Essay	Liquidity Ratios	
Evaluation aspects of performance	Gearing Ratios	
by Accounting Ratios (13-Q9)	Inventory Turnover	
	Trade Receivables & Payables	
	Turnover	
	Types of Ratio Analysis	

 $^{^*}$ Calculations of Gross profit ratio, Net Profit ratio, Return on capital employed has been assessed in Paper 1

Ch.2 Budgeting		
Past Papers	Contents that are not tested yet	
SQ Limitations of budgetary control (15-Q1)	 Definition of Budgeting Definition of Budgeting Variance 	
 Case Study Usefulness of Budgeting (management functions) (12-Q5) Causes of Budget Variance (13-Q9) Purposes of Budgeting (16-Q5) Causes of Favourable Sales Variance (16-Q5) Essay	 Budgeting Principles Important Points in Dealing with Variances Material Variance Labour Variance Remedial action for variances -Sales-volume variance -Price variance -Usage variance 	

^{*}Causes of different budgeting variances has been tested in <u>Practice Paper</u>

Ch.3 Sources of Financing		
Past Papers	Contents that are not tested yet	
SQ	Definition of short-term and	
 Methods for long-term financing + its 	long-term financing	
disadvantages (17-Q5)	 Definition of equity and debt financing 	
	Definition of Refinancing	
Case Study	 Definition of internal and external 	
 Sources of funds (12-Q7) (13-Q7) 	financing	
 Problem (limitation) of using short-term 		
loan (14-Q7)	 Short-term Financing Methods 	
	 Pros and cons of short-term and 	
Essay	long-term financing	
Evaluating (compare) equity and debt	 Comparison between short-term and 	
financing (15-Q8)	long-term financing	
	Basic principles for selecting	
	short-term or long-term financing	
	Pros and cons of equity and debt	
	financing	
	Basic principles for selecting equity or	
	debt financing	
	Pros and cons of internal and external	
	financing	
	 Comparison between internal and 	
	external financing	
	 Basic principles for selecting internal or external financing 	

Ch.4 Capital Investment Appraisal		
Past Papers	Contents that are not tested yet	
SQ	Definition of Capital Investment	
	Definition of Capital Investment	
Case Study	Appraisal	
NPV Calculation (17-Q6)	Definition of Different Appraisal	
Payback Period Calculation (17-Q6)	Methods	
NPV Calculation & Explanation		
(17-Q6)	<u>Financial</u> factors affecting	
Application of Appraisal Methods	investment decisions	
(17-Q6)	Non-financial factors affecting	
	investment decisions	
Essay		
NPV Elements &Illustration (12-Q8)	 Importance points concerning 	
NPV Calculation & Explanation	capital investment appraisal	
(13-Q8)		
Payback Period Calculation (13-Q8)	 <u>Decision Rules</u> of different 	
 Limitation of Payback Period 	appraisal methods	
(13-Q8)	 <u>Strengths</u> and <u>Weaknesses</u> of 	
 Application of Appraisal Methods 	different appraisal methods	
(14-Q8)	 <u>Comparison</u> on <u>usefulness</u> and 	
	limitations of different appraisal	
	methods	

Ch.5 Working Capital Management		
Past Papers	Contents that are not tested yet	
SQ	 Definition of Working Capital 	
• 5Cs (Credit Policies) (13-Q2)	Management	
(17-Q2)	Definition of Operating Cycle and	
 EOQ Model Sketching (14-Q2) 	Cash Conversion Cycle	
• Re-order Level Calculation (14-Q2)	Definition of Cash Management	
	Definition of Credit Policies	
Case Study	Elements <u>respectively</u>	
 Use of EOQ Model (12-Q6) 	Definition of Inventory	
Inventory Cost (12-Q6)	Management	
Optimal Order Quantity Calculation	Definition of EOQ Model	
(EOQ Model) (12-Q6)	Definition of Ordering Cost and	
 Credit Policies Elements & its 	Carrying Cost	
Effects (12-Q7) (15-Q6)	Definition of Re-order level	
 Ways to improve cash flows 		
(Overall) (14-Q6)	Importance of Working Capital	
 Ways to Tighten Credit Policies 	Management	
(15-Q6)	Description of Cycles	
Essay	 Goals of Cash Management 	
	Float Management	
	Principle of Cash Management	
	Ways to deal with cash Surplus or	
	deficiency in cash budgeting	
	Importance of cash budgeting	
	 Principle of Accounts Payable 	
	Management	
	Factors Affecting Accounts Payable	
	Management	
	Objectives of Inventory	
	Management	

Factors in considering the safety

stock level

Ch.6 Risk management		
Past Papers	Contents that are not tested yet	
SQ	Definition of risk	
• types of insurance (14-Q1)	 Definition of Risk Management 	
• risk management strategies (15-Q2)	 Definition of insurance 	
Define pure and speculative risk	 Definition of Risk Management 	
(17-Q1)	Strategies <u>respectively</u>	
• liability risk (of theme park) (17-Q1)		
	 Risk management process 	
Case Study	 Types of pure risks 	
Features of non-insurable risks	 Types of speculative risks 	
(12-Q7) (16-Q7)	 Impact of risk on business activities 	
(≈features of insurable risks)	 Important points in choosing risk 	
• risk management strategies (13-Q7)	management strategies	
(16-Q7)	 Insurance protection available to 	
types of Macro-environmental risk	businesses	
(14-Q7)		
Essay		